

VANCOUVER AGREEMENT 2005

**AN URBAN DEVELOPMENT AGREEMENT among
CANADA - BRITISH COLUMBIA – VANCOUVER**

regarding

**ECONOMIC, SOCIAL, HEALTH AND COMMUNITY DEVELOPMENT IN
THE
CITY OF VANCOUVER**

THIS AGREEMENT made effective this 10th day of March, 2005.

AMONG:

HER MAJESTY THE QUEEN IN RIGHT OF CANADA,
represented by the Minister for Western Economic
Diversification and Minister of State (Sport) for the
Government of Canada ("Canada")

-AND-

**HER MAJESTY THE QUEEN IN RIGHT OF THE PROVINCE
OF BRITISH COLUMBIA,** represented by the Minister of
Community Services ("British Columbia"),

-AND-

CITY OF VANCOUVER, represented by the Mayor of
Vancouver ("Vancouver"),

BACKGROUND

The parties entered into an agreement dated the 9th day of March, 2000 to cooperate in promoting and supporting sustainable economic, social, and community development in the City of Vancouver, focusing initially on the area known as the Downtown Eastside ("Vancouver Agreement (2000)").

Vancouver Agreement (2000) terminated on the 9th day of March, 2005. The parties wish to continue to develop and implement an integrated approach to improving the liveability of Vancouver and building on the achievements made in the Downtown Eastside by carrying on their joint efforts to fulfill the vision established in Vancouver Agreement (2000) and this Agreement.

The parties mutually agree as follows:

Section 1: Vision

The Governments of Canada and British Columbia and the City of Vancouver share the vision of creating healthy, safe, and sustainable communities. In such communities, all organizations, from informal groups to governments, work effectively together to improve the quality of everyone's life. Sustainable communities make the lives of people healthier and safer now and in the future.

This vision has been advanced through Vancouver Agreement (2000) and its Integrated Strategic Plan, developed in May, 2002. In this Agreement the parties continue their commitment to this vision and to furthering the achievements of the last 5 years in

the areas of economic, social, health and community development. While significant achievements have been made during the term of Vancouver Agreement (2000), there are areas requiring further attention, initiatives established but deserving expansion and replication, and partnerships to be explored or further developed. The achievements under Vancouver Agreement (2000) have demonstrated that by working more closely together, all three orders of government can foster and enhance sustainable economic, social, health and community development in the City of Vancouver.

Section 2: Term of Agreement

This agreement will terminate on the 31st day of March, 2010.

Section 3: Purpose of Agreement

The purpose of this Agreement is to provide a mechanism for the parties to continue to work together and to work with communities in the City of Vancouver to develop and implement an integrated approach to improve liveability in the City of Vancouver. These strategies will promote and support sustainable economic, social, health and community development in the City of Vancouver, to be more particularly described in a strategic plan (the "Strategic Plan") approved by the parties, which Strategic Plan may be amended from time to time by agreement of the parties.

This Agreement is a model for policy and program coordination within and between the parties. The parties agree to work together towards shared goals, to improve coordination across Ministries and departments, and to develop and implement horizontal initiatives. Initiatives carried out under this Agreement will endeavor to link to activities of third parties and build on prior achievements.

Programs and services related to the initiatives identified in the Strategic Plan will be delivered through mandates of one or more of the parties or through funding from one or more of the parties or from outside sources.

The parties further agree:

- To continue to focus their efforts on those parts of Vancouver where the need is greatest, expanding incrementally to those communities in the City of Vancouver where addressing specific issues will enhance work currently underway, and/or will lead to more effective achievement of the strategic goals.
- To establish processes to engage relevant neighbourhoods in achieving their economic, social, health and community goals. Such processes will be innovative and inclusive of diverse communities, will bring forward community priorities, and will inform the planning and development of programs and policies and the formulation of strategic and action plans.

- To advance activities and initiatives under this Agreement by combining resources from the parties and by leveraging funding from non-governmental sources.
- To report annually on activities and make information available to interested parties.

Section 4: Guiding Principles

Decisions and actions under this Agreement will be guided by the following principles:

Informed decision-making: Sound strategic planning principles will be used, with an emphasis on multiple inputs including an ongoing process of engagement with the community. Planning and decision-making under this Agreement will build on the work already underway, and will be informed through ongoing research and analysis.

Innovation: This Agreement will promote and support innovative ways of addressing issues. In so doing, a focus on outcomes that will improve the lives of the citizens will be paramount.

Respect for Diversity: There are many communities (geographic, cultural, and interest-based) in the City of Vancouver, and their diverse interests will be understood, supported, and balanced. The parties will engage diverse communities in the program planning and implementation of this Agreement.

Community Engagement: Community members and stakeholders will be engaged in inclusive and accessible participation processes and these processes will assist with decision-making.

Collaboration: Where appropriate, the parties will work with other institutions, including foundations, the non-profit sector, educational institutions, and the private sector. The parties will work collaboratively with other national, provincial and local entities to address common aims.

Accountability: The parties will ensure that there is accountability for public funds and transparency of processes and procedures.

Section 5: Implementation and Authority

Policy Committee

- The Governments of Canada and British Columbia and the City of Vancouver will work in full and equal participation to carry out this Agreement through the Policy Committee or other designated committees. The Policy Committee will consist of a federal minister designated by Canada, a provincial minister designated by the Province, and the Mayor of the City of Vancouver or their delegates.
- Each party will appoint a senior official from its government to attend Policy Committee meetings.
- Decisions made by the Policy Committee will be made by consensus.
- Authorities of the Policy Committee are set out in Appendix A.

Management Committee

- This Agreement will be administered and managed by a Management Committee consisting of representatives from each order of government and the community, as determined by the Policy Committee.
- Decisions of the Management Committee will be by consensus. If consensus cannot be reached, a majority of the Management Committee may refer the matter to the Policy Committee for decision.
- Authorities of the Management Committee are set out in Appendix A.

Section 6: Funding and Financial Management

Upon receiving information from one or more of the parties to this Agreement or from any other source that funding has been committed to any of the initiatives under this Agreement, the parties will agree, in writing, how such funding will be managed.

The parties will establish such mechanisms, consistent with federal, provincial and local legislation relating to financial management, as may be necessary for the administration and management of funds under this Agreement including a trust agreement, investment agreement or other financial arrangement.

Section 7: Planning and Evaluation

The Management Committee will develop, for Policy Committee approval, an evaluation plan for the strategic activities listed in the Strategic Plan. The evaluation

plan will identify major evaluation issues, responsibilities for evaluation activity and data collection, the scope and timing of data collection, and the resources required to achieve the plan.

The Management Committee will submit to the Policy Committee a status report regarding the implementation and findings of the evaluation after March 31 of each year.

Section 8: Communications

The parties agree to co-operate in the development and implementation of a communications strategy in order to disseminate information regarding this Agreement, its programs and initiatives.


The parties will coordinate communications to the public regarding Agreement strategies, goals and achievements using mass media and communications vehicles such as a website, newsletters, information packages, and participation at community events and conferences.

Section 9: Amendment of Agreement

This Agreement may be amended only by further written agreement among the parties.

IN WITNESS WHEREOF this Agreement has been executed:

ON BEHALF OF CANADA by the Honourable Carol Skelton, Minister of National Revenue and Minister of Western Economic Diversification for the Government of Canada in the presence of:



Witness



ON BEHALF OF BRITISH COLUMBIA by the Honourable Ida Chong, Minister of Community Services in the presence of:



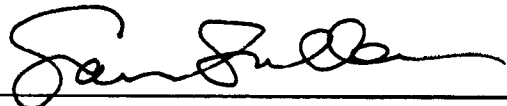
Witness



ON BEHALF OF THE CITY OF VANCOUVER by His Worship Mayor Sam Sullivan in the presence of:



Witness



APPENDIX "A"

Policy Committee

- The Policy Committee will establish the Management Committee and may establish such other committees as needed. Subject to the terms of this Agreement, the Policy Committee will be ultimately responsible for decisions made under this Agreement. The Policy Committee may delegate to the Management Committee or such other committees, in writing, any authority necessary to fulfill the purposes of this Agreement except the authority to determine the amount of funding to be spent on one or more of the strategies identified in the Strategic Plan.
- The authority of the Policy Committee to delegate to Management Committee will include delegation of the authority to disburse funding that has been approved by Policy Committee for a particular initiative or for disbursement of administration costs for carrying out the terms of this Agreement.
- The Policy Committee may designate one of the parties to be the signing authority to enter contracts with third parties in order to implement one or more of the strategies identified in the Strategic Plan for which funding has been approved by the Policy Committee.

Management Committee

- The Management Committee may establish advisory, coordination and implementation committees, as required, to assist in the delivery of the Strategic Plan.
- The Management Committee may delegate to these committees the authority to carry out their mandate except that they will have no authority to approve the disbursement of funds nor to enter into contracts or bind the parties to this Agreement and all of their decisions must be ratified by the Management Committee before being acted upon.
- The Management Committee will appoint an Executive Coordinator.

Coordination Team

- The Management Committee will appoint a team (the "Coordination Team") consisting of representatives from each party, and appropriate staff and professional resources as needed to assist with the day-to-day management and coordination of the initiatives under this Agreement. The Coordination Team will work with the Executive Coordinator.

APPENDIX "A" (continued)**Coordination Unit**

- The Management Committee will establish a coordination unit (the "Coordination Unit") to serve as a central resource for the parties and to provide coordination, communications and administrative support for the implementation of the initiatives under this Agreement. The Coordination Unit will be managed by the Executive Coordinator.